

Company registered number 8230197  
Charity registered number 1151194

Veterans in Communities  
(A company limited by guarantee)

Report and Accounts

31 March 2016



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**The National Lottery**<sup>®</sup>  
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**Report of the Trustees & Board of Directors for the Year to 31/03/2016**

**Reference and administrative information.**

Veterans In Communities (VIC)

Company Limited by Guarantee: 8230197  
Registered Charity: 1151194  
Registered Office VIC Centre  
12 Bury Road  
Haslingden  
Rossendale  
BB4 5PL  
Telephone: 01706 833180  
Email: info@veteransincommunities.org

**The directors and trustees for the year were:**

Ronald Barker M.B.E. Chairman - appointed 26th September 2012  
John Barry Payton M.B.E. appointed 26th September 2012  
Jon Beilby appointed 19th December 2012  
June Diane Owen appointed 2nd September 2013  
Major C Robert Smethurst appointed 13th January 2014  
David A Peat O.B.E appointed 21st August 2014  
Sam Smallridge appointed 4th June 2015  
Barry Hyde appointed 4th June 2015

**Post balance sheet appointments**

Sam Smallridge resigned 4<sup>th</sup> July 2016  
Colin Crawforth appointed 14<sup>th</sup> July 2016

**Professional associate**

Dorothy Agnes Mitchell M.B.E. resigned November 2015

**Company Secretary**

John Barry Payton

**Bankers**

National Westminster Bank PLC, 28 Bank Street, Rawtenstall, Rossendale, Lancs., BB4 8TS

**Solicitors**

Woodcock & Sons, Princess St, Haslingden, Rossendale, Lancs., BB4 5NH

## **Structure governance and management**

Veterans In Communities (VIC) is a registered charity operating within a company limited by guarantee. VIC Incorporated as a Company Limited by Guarantee in September 2012 and achieved charitable status in March 2013.

VIC currently has a Board of 8 Trustees responsible for governance and developing and driving strategy. A sub group of senior staff and Trustees form the Executive Group that has a day- by-day management role. The Trustees are voluntary social entrepreneurs who are passionate about the area and have worked for years to make it a better place to live and work. They are all local people chosen for their skills and experience. They give generously of their private time, at their own expense, with a shared commitment to building a better future for ex-services personnel, their families and the wider community.

## **Charitable Objects**

The charitable objects of VIC as registered with the Charity Commission are:

To relieve need, suffering and distress amongst veterans of all branches of the Armed Forces and their partners, spouses and dependents in such ways as the Trustees shall think fit, particularly but not exclusively, by providing a comprehensive and diverse outreach programme developed, designed and delivered by veterans for veterans in the north west which supports veterans suffering the effects of war and have found the transition from military to civilian life difficult as a means to preserve and protect their physical and mental health; support their resettlement, rehabilitation, if needed, and their retraining to help them obtain employment.

## **VIC Mission Statement**

To ensure that ex-service personnel and their families can return to, belong and prosper in their communities.

## **VIC Aims**

- To provide support for ex-military personnel, ex-emergency services and prison service personnel and their families
- To encourage others to bring their knowledge, experience and expertise to provide help, support and advice to members of the Armed Forces and uniformed civilian communities and build on existing services and develop others.
- To encourage the integration of former service personnel into civilian life by encouraging them to contribute their service experience and skills to help the local community.
- To work together in partnership with others to support the Armed Forces Community Covenant in recognising in-service and ex-service personnel and their families.
- To establish partnerships through pledges which while not replacing statutory services, work towards addressing issues which affect former armed forces personnel and their families.

## **Objectives**

- To provide open access to a trusted single point of contact ensuring all who may experience immediate and future difficulty in transitioning from military to civilian life in any way know where to go, who to see and what to do.
- To provide a range of interventions to meet the individual need of the AFC member to accomplish transition

- To provide access to every opportunity available to maintain health and wellbeing and achieve a return to economic activity
- To provide ongoing support to veterans and their families that promotes continuing recovery for as long as is required and recognition that family and dependants as integral to recovery
- To deliver back to the community the benefit of their service skills and knowledge
- To provide subject matter expertise to support to Local Authorities and their Armed Forces Community Covenant partners in gaining a 'veterans eye-view' and assistance in engaging with the community
- To highlight and promote awareness of veterans needs
- Establish pathways and partnerships for joint working to achieve mutual outcomes and resource efficiencies

Led by peer veteran support and in partnership with private, public and voluntary sectors the programme offers a menu of interventions taking a stepped approach to recovery and settled belonging.

### **Achievements and performance**

Veterans in Communities has enjoyed further growth during the year, the continuation of a number of projects, and the addition of several new activities.

Outreach continues to be delivered in a number of locations; Bacup, Pendle, Rochdale, Middleton and Blackburn. Identification of ex-services personnel and others needing VIC services is backed up by the other activities delivered by VIC.

All of our achievements have been gained by being what we say we are on the tin; Veterans in Communities; and in sticking to our mission to enable ex-services personnel and their families to return, belong and prosper. Each activity and project we deliver has more than one purpose. Being part of a group participating in an activity, be it art, singing or walking, promotes social inclusion, enables peer support and contributes to mental wellbeing. Learning new skills through the courses available, participating in the art or singing group, not only increases learning, but promotes improved self-confidence, mental wellbeing and greater links with others. Physical activities, such as football or the team building days, contribute positively to physical and mental health.

The Singing Group, Art Group and fortnightly walks are all frequented by both ex-services personnel and members of the wider community. The Singing Group delivers an impressive roster of performances during the year, including appearances at several local supermarkets, and at the local Festival of Remembrance. The Art Group held its most prestigious exhibition to date at Touchstones Gallery in Rochdale and opened a shop, Positive Art, selling art materials. The walks have taken VIC members all across the North West, promoting physical activity and enabling peer support.

More intense physical activity has been available during a series of team building days, held in conjunction with another forces charity, Alternate Forces, based at Hollingworth Lake. A new service developed in February as the result of a member's involvement in another charity. The VIC 5-a-side football team was born and began playing in the Social Inclusion Football league. Thanks to the generosity of Lifestylish.com, a local company, they were provided with a brand new kit. As the season progressed the team grew and we look forward to greater levels of achievement as we continue to participate next season.

Active participation in the community has been seen in the sharing of skills and knowledge by members. Raised flower beds have been constructed at local sheltered housing schemes, as well as land cleared and planted around car parks to improve views and allow enjoyable outdoor sitting in Rossendale and Heywood. Building work for HAPPI (Haslingden All People's Pool Initiative) saw VIC members building a stud wall and plastering. The grass at Haslingden Baptist Church is cut regularly by a VIC volunteer.

VIC has been pro-active in developing inter-generational links, creating a strong partnership with local high school, Alder Grange. Members have visited the school to give talks and presentations, raising awareness of the armed forces and veterans. The school has actively raised funds for VIC, particularly as part of their Remembrance activities. A strong collaboration between a group of sixth form students and the Singing Group resulted in a concert for invited guests and the production of a DVD of the concert.

Many of our projects are carried out in partnership with other organisations. A local councillor requested assistance in maintaining some badly overgrown graves in Stonefold cemetery. This work was completed during a series of joint sessions between VIC members and students attending Accross College's Military Preparation Programme. Similarly students from Prince's Trust were involved in our World War One project in Bacup cemetery, the dedication ceremony for which was held in September. Supporting organisations within the community enables our members to feel useful and contribute to their local area, meeting and mingling with civilians. Members provided the marshals for a sponsored walk for a local hospice, ran a junior assault course at a local carnival and re-painted railings bordering the premises of a local business.

The VIC Centre is a great asset to VIC and a means of furthering partnership work. During the year a number of other local organisations have used the building to deliver their services to VIC members and other people in the community. The Military Veterans Service provides specialised mental health services on an appointment basis; Citizens Advice Bureau holds a weekly advice session; Shelter attends weekly and offers a drop-in morning for those with housing issues; Lancashire Wellbeing Service offer appointments and a drop-in; Inspire offer one-to-one appointments dealing with alcohol and drug misuse. Working with other services and organisations assists with the engagement of our members who may need these services.

Our partnership work includes many organisations and supports the sharing of best practice, cross-referrals to ensure holistic support, and the promotion of each other's services to mutual benefit. In working with the Military Veterans Service (MVS) we were asked to be a partner in the governance and delivery of a pilot project funded by NHS England. Partnering with MVS, Walking with the Wounded and Inspiration NW, VIC led on the peer support aspect of the project. Although a short project in terms of length, the project produced a series of short films, toolkits and information for use by other agencies and organisations. VIC produced a toolkit on good practice within peer support. The pilot work will continue to help veterans to access mental health services as a result of identifying barriers and solutions to minimise these.

VIC and its members, their concerns, issues and needs are represented on a variety of forums across our beneficial area. To enable communities to achieve their aims under the Armed Forces Covenant, VIC representatives attend the Armed Forces Community Covenant Groups in Pendle, Burnley, and Heywood, Middleton and Rochdale. VIC also sits on the North West Armed Forces Partnership. To raise awareness of wellbeing needs VIC is represented on the Rossendale Health and Wellbeing Partnership Forum. VIC has also been invited to be a partner within a tender for the delivery of Integrated Neighbourhood Teams in Heywood, Middleton and Rochdale, with the specific task of identifying and supporting ex-

service personnel, as well as supporting other health professionals in their awareness and understanding of veteran issues.

Volunteers are the backbone of VIC and are largely drawn from our members who have accessed the service and developed and progressed to assisting with the delivery of the various projects. It is through this interaction between the different components of VIC that needs and gaps are identified, new activities are designed and developed, and new services rolled out. We are extremely grateful to our volunteers for their contribution to VIC.

Listening to our members is a commitment VIC takes seriously. Over the year we have held a number of Moving Forward sessions open to volunteers, members, staff and Trustees. These have been used to facilitate discussions on VIC, the vision for the future and candid information sharing on the opportunities and challenges the organisation faces. A paper based feedback form is available at all times for completion by members and an annual e-survey is also carried out.

### **Financial Review**

The statement of Financial Activities set out on page 10 shows how our funds were raised and applied during the year. This statement separates funds, which the charity itself controls – unrestricted funds, from funds which have to be spent in a manner determined by the donor – restricted funds.

The trustees are guarantors of the company. Their liabilities as set out in the memorandum are limited to £10 per guarantor.

### **Reserves Policy**

The Trustees of Veterans in Communities review the Reserves Policy on an annual basis, considering the reserves available, the need to designate funds against potential redundancy costs, future commitments and the level of risk acceptable to the Trustees.

The Trustees have determined that Veterans in Communities will maintain free reserves equivalent to a maximum of 25% of the projected expenditure for the following year. In the event that all or any funding is lost, the reserves will enable VIC to maintain a service whilst researching and sourcing other funding.

At 31<sup>st</sup> March 2016 VIC has £30,927 as free reserves, falling within the parameters set by the Trustees.

VIC is fortunate to hold the asset of the VIC building within its accounts. However, this building is held in trust for the community and its value cannot be realised to the benefit of VIC.

### **Investment Policy**

The Trustees of Veterans in Communities review the Investment Policy on an annual basis, considering cash flow needs of the organisation and the level of reserves available for investment.

At this time the Trustees feel there are not sufficient assets available for investment without creating a high risk level for cashflow.

The Trustees do take into consideration the limits of the Financial Services Compensation Scheme and when funds allow, deposit monies held above the £75,000 limit into an additional, unrelated bank account. However, the Trustees have determined that this account must be instantly accessible and, where possible, be interest bearing.

### **Principal Funders**

Veterans in Communities is indebted to East Lancashire Clinical Commissioning Group for their continued financial support during the year.

VIC has also received significant funding from the following organisations, for which we express our thanks and appreciation:

- The Dowager Countess Eleanor Peel Trust for funding towards the upgrade of the computer and telephone system
- Heywood, Middleton and Rochdale Clinical Commissioning Group for their contribution towards the cost of providing an outreach service within that area
- The Duchy of Lancaster Benevolent Fund providing new speakers for the Singing Group
- The Armed Forces Covenant Fund supporting extended service provision

VIC has been honoured to be supported by a number of smaller organisations, in cash donations, opportunities to promote the work of VIC, or donations of items for use within VIC and by its members. Local branches of Asda and Tesco, local churches, sheltered housing schemes, small businesses and secondary schools have all contributed in these ways.

We are proud that we continue to receive support from a number of local small businesses which have maintained their association with VIC over a number of years: Catherine Smythe Media, Liz Henson Photography, and In4Sight.

Fundraising activities have increased during the year, with special mention going to the Singing Group, which raised over £3000 through their performances and collections. VIC has participated in a number of events organised by other agencies in order to raise funds. These include Haslingden Street Fair, the Royal Lancashire Show, Bacup Carnival and Rossendale Business Awards.

### **Financial statements**

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period. In preparing those financial statements, the trustees are required to;

- Select suitable accounting policies and apply them consistently;
- Make judgements and estimates that are reasonable and prudent; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records. Such records will both disclose the financial position of the company at any time with reasonable accuracy and enable the trustees to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



The financial statements comply with current statutory requirements and the requirements of the governing documents.

**By order of the board of directors**

A handwritten signature in black ink, appearing to read 'R. Barker', written in a cursive style.

**Ronald Barker**

**Approved by the Board on 8<sup>th</sup> September 2016**

**Independent Examiners Report to the Trustees of Veterans in Communities**

I report on the accounts of the charity for the period ended 31 March 2016.

**Respective responsibilities of trustees and examiner**

The charity's trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 and that an independent examination is needed. The charity is required by company law to prepare accrued accounts and I am qualified to undertake the examination by being a qualified member of the Association of Accounting Technicians.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts (under section 145 of the Charities Act 2011);
- follow the procedures laid down in the General Directions given by the Charity Commissioners (under section 145(5)(b) of the 2011 Act); and
- to state whether particular matters have come to our attention.

**Basis of independent examiners' report**

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and the seeking of explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and, consequently, no opinion is given as to whether the accounts present a "true and fair view" and the report is limited to those matters set out in the statement below.

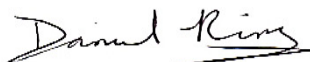
**Independent examiners' statement**

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that, in any material respect, the requirements:

- a. to keep accounting records in accordance with section 386 of the Companies Act 2006; and
- b. to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the Companies Act 2006, and the Statement of Recommended Practice: Accounting and Reporting by Charities (revised 2005) have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



**Daniel King (AAT)**

6 The Linney  
Cowpe Road  
Lancashire  
BB4 7EX

**Statement of Financial Activities (including Income & Expenditure Account) for the year ending 31 March 2016**

	Notes	Unrestricted Funds	2016 Restricted Funds	Total Funds	2015 Total Funds
<b>Incoming Resources:</b>					
<b>Incoming Resources from generated funds</b>					
Voluntary income	3	45,882	169,238	215,120	267,986
Activities for generating funds	4	7,011	-	7,011	5,071
Investment income	5	48	-	48	76
<b>Total incoming resources</b>		<b>52,941</b>	<b>169,238</b>	<b>222,179</b>	<b>273,133</b>
<b>Resources Expended:</b>					
Charitable activities	6	51,711	128,530	180,241	156,771
Governance costs	7	2,200	-	2,200	1,450
<b>Total Resources Expended</b>		<b>53,911</b>	<b>128,530</b>	<b>182,441</b>	<b>158,221</b>
<b>Net incoming resources (outgoing) resources</b>		<b>(970)</b>	<b>40,708</b>	<b>39,738</b>	<b>114,912</b>
<b>Transfer between funds</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus for year</b>		<b>(970)</b>	<b>40,708</b>	<b>39,738</b>	<b>114,912</b>
<b>Total funds brought forward</b>	14	<b>31,897</b>	<b>93,827</b>	<b>125,724</b>	<b>10,812</b>
<b>Total funds carried forward</b>	14	<b>30,927</b>	<b>134,535</b>	<b>165,462</b>	<b>125,724</b>

**Veterans in Communities (a company limited by guarantee & a registered charity)**

**Balance Sheet**

**as at 31 March 2016**

	<b>Notes</b>	<b>2016</b>	<b>2015</b>
		<b>£</b>	<b>£</b>
<b>Fixed assets</b>			
Tangible assets	10	274,424	295,647
<b>Current assets</b>			
Debtors	11	2,973	12,119
Cash at bank and in hand		<u>178,330</u>	<u>129,589</u>
		181,303	141,708
<b>Creditors: amounts falling due within one year</b>	12	<u>(33,708)</u>	<u>(37,899)</u>
<b>Net current assets/ (liabilities)</b>		<u>147,595</u>	<u>103,809</u>
<b>Total assets less current liabilities</b>		<u>422,019</u>	<u>399,456</u>
<b>Creditors: amounts falling due after one year</b>	13	<u>(256,557)</u>	<u>(273,732)</u>
<b>Net assets</b>		<u>165,462</u>	<u>125,724</u>
<b>Unrestricted Funds</b>			
General Funds	14	30,927	31,897
Designated Funds	14	<u>-</u>	<u>-</u>
		30,927	31,897
<b>Restricted funds</b>	14	<u>134,535</u>	<u>93,827</u>
<b>Total funds</b>		<u>165,462</u>	<u>125,724</u>

The directors are satisfied that the company is entitled to exemption under Section 477 of the Companies Act 2006 and that no member or members have requested an audit pursuant to section 476 of the Act.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts.

The accounts have been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 applicable to companies subject to the small company regime.



**Ronald Barker**  
**Director**

**Approved by the board on 8<sup>th</sup> September 2016**

## Notes to the Accounts for the year ending 31 March 2016

### 1 Accounting policies

The financial statements have been prepared under the historical cost basis of accounting and comply with the Statement of Recommended Practice "Accounting and reporting by charities" issued in March 2005 ("SORP 2005").

#### **Funds**

Unrestricted funds are those available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Designated funds are unrestricted funds which are to be used for a particular purpose.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

#### **Incoming resources**

Grant income where received in advance of performance, is carried forward into the following year within the funds note.

#### **Income from trading activities**

Income from trading activities arises from amounts received from use of the company's buildings and other facilities.

#### **Resources expended**

All expenditure is accounted for when incurred. Direct charitable expenditure includes the direct costs of the activities and depreciation on related assets.

#### **Capital grants & capital donations**

Any grants or donations relating to capital items have been treated as deferred income on the balance sheet and only released to the income and expenditure account in line with the depreciation charge for the relevant asset.

#### **Fixed Assets**

Fixed assets are included at cost: there are no uncapitalised fixed assets.

#### **Depreciation**

Depreciation has been provided at the following rates in order to write off the assets over their estimated useful lives.

Buildings	2% straight line
Motor vehicles	25% straight line
Plant & machinery	25% straight line
Office equipment	33.3% straight line
Fixtures & Fittings	25% straight line

## Veterans in Communities (a company limited by guarantee & a registered charity)

### **Pensions**

The company operated a defined contribution pension scheme. Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the scheme.

<b>2 Operating profit</b>				<b>2016</b>	<b>2015</b>
				<b>£</b>	<b>£</b>
This is stated after charging:					
Depreciation of owned fixed assets				21,223	21,222
<b>3 Voluntary income</b>				<b>2016</b>	<b>2015</b>
				<b>£</b>	<b>£</b>
	<b>Unrestricted Funds</b>	<b>Designated Funds</b>	<b>Restricted Funds</b>	<b>Total Funds</b>	<b>Total Funds</b>
Donations	9,533	-	-	9,533	16,138
RBC-MOD-AFCC	-	-	6,937	6,937	6,936
HMR-CCG	-	-	21,302	21,302	8,112
RBC-Whitworth	-	-	-	-	2,033
Awards For All	-	-	-	-	3,950
RBL-Poppy Factory	-	-	3,750	3,750	7,500
Fundraising-Singing	3,309	-	-	3,309	-
Fundraising-Other	2,670	-	-	2,670	335
VIC Dig	-	-	3,658	3,658	6,375
Health Chats	-	-	-	-	2,265
Crew Bus	-	-	6,360	6,360	7,704
East Lancs CCG	-	-	90,000	90,000	160,000
Creative Community	-	-	6,992	6,992	36,638
Lottery War Graves	-	-	-	-	10,000
Social Prescribing	-	-	2,854	2,854	-
DCEPT	-	-	6,500	6,500	-
Memorial Parade	-	-	500	500	-
Overcoming Barriers	30,370	-	-	30,370	-
MOD-Open All Hours	-	-	19,885	19,885	-
Duchy Of Lancaster Benevolent Fund	-	-	500	500	-
	<u>45,882</u>	<u>-</u>	<u>169,238</u>	<u>215,120</u>	<u>267,986</u>
				<b>2016</b>	<b>2015</b>
				<b>£</b>	<b>£</b>
<b>4 Trading activities income</b>					
Rental income	270	-	-	270	1,302
Bus hire	300	-	-	300	-
Art sales	5,715	-	-	5,715	3,267
Subscriptions	584	-	-	584	-
Merchandise sales	142	-	-	142	502
	<u>7,011</u>	<u>-</u>	<u>-</u>	<u>7,011</u>	<u>5,071</u>
<b>5 Investment income</b>				<b>2016</b>	<b>2015</b>
				<b>£</b>	<b>£</b>
Bank interest	48	-	-	48	76

**Veterans in Communities (a company limited by guarantee & a registered charity)**

<b>6 Resources expended on charitable activities</b>				<b>2016 £</b>	<b>2015 £</b>
	<b>Unrestricted Funds</b>	<b>Designated Funds</b>	<b>Restricted Funds</b>	<b>Total Funds</b>	<b>Total Funds</b>
Direct costs	8,404	-	14,226	22,630	23,752
Staff costs	19,028	-	77,034	96,062	82,536
Motor expenses	1,588	-	1,597	3,185	1,568
Travel & refreshments	829	-	3,790	4,619	2,657
Rent	3,477	-	49	3,526	-
Gas, electricity & water	-	-	5,849	5,849	4,415
Telephone & IT costs	2,371	-	3,427	5,798	1,655
Post, stat. & advertising	2,604	-	1,080	3,684	4,762
Insurance	-	-	2,207	2,207	1,616
Professional fees	5,955	-	731	6,686	2,792
Repairs	-	-	1,365	1,365	8,322
Misc. equipment	-	-	420	420	641
Cleaning & hygiene	-	-	170	170	61
Depreciation	6,130	-	15,093	21,223	21,222
Bank charges	-	-	-	-	5
Sundry	1,325	-	1,492	2,817	767
	<u>51,711</u>	<u>-</u>	<u>128,530</u>	<u>180,241</u>	<u>156,771</u>
<b>7 Governance costs</b>				<b>2016 £</b>	<b>2015 £</b>
Accountancy fees	<u>2,200</u>	<u>-</u>	<u>-</u>	<u>2,200</u>	<u>1,450</u>
<b>8 Employees</b>				<b>2016 £</b>	<b>2015 £</b>
Staff costs include the following:					
Wages and salaries				88,444	76,958
Support workers				-	300
Social security costs				4,840	2,922
Other pension costs				2,778	2,356
				<u>96,062</u>	<u>82,536</u>
<b>9 Corporation Tax</b>					
There is no liability to corporation tax due to the charitable status of the company.					

**10 Tangible fixed assets**

	Building £	Motor Vehicles £	Plant & Machinery £	Furniture, Fixt, & Equip. £	Total £
<b>Cost</b>					
1 April 2015	270,000	17,994	14,632	27,250	329,876
Additions	-	-	-	-	-
Disposals	-	-	-	-	-
31 March 2016	<u>270,000</u>	<u>17,994</u>	<u>14,632</u>	<u>27,250</u>	<u>329,876</u>
<b>Depreciation</b>					
1 April 2015	10,800	4,498	3,658	15,273	34,229
Charge for the year	5,400	4,499	3,658	7,666	21,223
On disposals	-	-	-	-	-
31 March 2016	<u>16,200</u>	<u>8,997</u>	<u>7,316</u>	<u>22,939</u>	<u>55,452</u>
<b>Net book value</b>					
31 March 2016	<u>253,800</u>	<u>8,997</u>	<u>7,316</u>	<u>4,311</u>	<u>274,424</u>
31 March 2015	<u>259,200</u>	<u>13,496</u>	<u>10,974</u>	<u>11,977</u>	<u>295,647</u>

**11 Debtors**

	2016 £	2015 £
Trade debtors	-	1,132
Prepayments	2,973	1,800
Other debtors	-	9,187
	<u>2,973</u>	<u>12,119</u>

**12 Creditors: amounts falling due within one year**

	2016 £	2015 £
Trade creditors	5,641	2,935
Other taxes & social security costs	3,511	3,333
Other creditors	5,134	2,356
Accruals	2,248	8,782
Deferred income	17,174	20,493
	<u>33,708</u>	<u>37,899</u>

**13 Creditors: amounts falling due after one year**

	2016 £	2015 £
Deferred income	<u>256,557</u>	<u>273,732</u>



**Veterans in Communities (a company limited by guarantee & a registered charity)**

<b>14 Movement in Funds</b>	<b>1 April 2015</b>	<b>Incoming Resources</b>	<b>Outgoing Resources</b>	<b>Transfers</b>	<b>March 2016</b>
<b>Restricted Funds</b>					
RBC-MOD-AFCC	-	6,937	(6,937)	-	-
HMR-CCG	3,861	21,302	(3,861)	-	21,302
RBC-Whitworth	55	-	(55)	-	-
RBL-Poppy Factory	-	3,750	(3,750)	-	-
VIC Dig	4,558	3,658	(8,216)	-	-
Health Chats	660	-	(660)	-	-
Crew Bus	1,652	6,360	(8,012)	-	-
East Lancs CCG	80,000	90,000	(80,000)	-	90,000
Creative Community	2,087	6,992	(9,079)	-	-
Lottery War Graves	954	-	(954)	-	-
Social Prescribing	-	2,854	(2,854)	-	-
DCEPT	-	6,500	(464)	-	6,036
Memorial Parade	-	500	(500)	-	-
MOD-Open All Hours	-	19,885	(2,688)	-	17,197
Duchy of Lancaster Benevolent Fund	-	500	(500)	-	-
<b>Total Restricted Funds</b>	<b>93,827</b>	<b>169,238</b>	<b>(128,530)</b>	<b>-</b>	<b>134,535</b>
<b>Unrestricted Funds</b>					
Overcoming Barriers	-	30,370	(17,948)	-	12,422
General Funds	31,897	22,571	(35,963)	-	18,875
<b>Total Unrestricted Funds</b>	<b>31,897</b>	<b>52,941</b>	<b>(53,911)</b>	<b>-</b>	<b>30,927</b>
<b>Total Funds</b>	<b>125,724</b>	<b>222,179</b>	<b>(182,441)</b>	<b>-</b>	<b>165,462</b>